



# The Role OF THE Hospitality AND Tourism Sector IN Peace-Building: A Case Study OF Butuan City, Philippines

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Dr. Clara J. Santos

Faculty of Sustainable Development, The Meridian Institute, Butuan City, Philippines

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**Abstract:** Background: The relationship between tourism and peace has gained increasing academic interest, yet a comprehensive understanding of how the hospitality sector at a local level contributes to peace-building remains a research gap. This study examines this dynamic in the context of Butuan City, Philippines, a region with a rich history and a growing tourism sector. The purpose is to investigate the mechanisms through which the hospitality industry can be a catalyst for peace, focusing on its transformative potential.

Purpose: This research aims to explore the intricate link between the tourism and hospitality sector and peace-building efforts in Butuan City. By synthesizing existing literature and secondary data, the study seeks to understand how specific initiatives within this sector are associated with social harmony and sustainable development, which are foundational for lasting peace.

Methodology: A qualitative case study approach was employed, relying on an extensive literature review and analysis of secondary data. The study draws on reports from local government entities and academic sources to construct a narrative on the interplay between tourism growth and peace in Butuan City. Thematic analysis was used to identify key patterns and themes.

Results: The findings indicate that the hospitality sector in Butuan City is associated with peace-building through economic empowerment, job creation, and fostering cross-cultural understanding. While the sector has faced challenges, its growth has a tangible link to improved social and economic indicators that underpin a peaceful society. The study highlights both the successes and the complexities of this relationship.

Conclusion: The hospitality sector has the potential to

be a significant driver of peace-building, but this potential is contingent on strategic and inclusive practices. The findings underscore the importance of targeted policies and community engagement to harness tourism's transformative power for positive social change. This research provides a framework for understanding and leveraging tourism for peace in other similar contexts.

**Keywords:** Tourism, Peace-building, Hospitality Sector, Butuan City, Sustainable Development, Conflict Transformation, Community-Based Tourism.

**Introduction:** In the contemporary world, the concept of tourism has evolved significantly from its historical roots as a luxury pursuit for the elite to a complex and multifaceted global phenomenon [3]. Beyond its well-documented economic role in generating revenue and employment, tourism is increasingly recognized for its profound socio-cultural and political impacts. Among these, the potential for tourism to be a catalyst for peace has emerged as a compelling area of inquiry [3, 5, 6]. This perspective aligns with global initiatives such as the United Nations Sustainable Development Goals (SDGs), which identify tourism as a key driver for sustainable economic growth and social development [14, 28]. By fostering interaction, promoting cultural understanding, and providing economic opportunities, tourism is believed to create the conditions necessary for stability and, ultimately, lasting peace [12, 13].

While the macro-level relationship between tourism and peace has been explored [5, 6], a critical gap remains in the literature regarding the specific, localized mechanisms through which this process unfolds [10]. The existing discourse often focuses on national or regional trends, leaving a void in understanding how the practical application of tourism, particularly within the hospitality sector, can contribute to peace-building in a specific community. This is especially true for regions with a history of internal conflict or social tension, where tourism is not just a recreational activity but a potential tool for transformative social change. Butuan City, with its rich cultural heritage and a growing hospitality sector, presents a unique and compelling case study for this very reason [4, 17]. Its journey from a historically significant settlement to a modern urban center offers a lens through which to examine how the hospitality sector can actively engage in promoting social harmony and economic stability.

This paper addresses this gap by focusing on the role of the hospitality and tourism sector in peace-building

in Butuan City, Philippines. To accomplish this, our research is guided by the following core questions:

1. How does the hospitality sector in Butuan City relate to peace promotion?
2. What are the specific dynamics and challenges associated with leveraging tourism for peace-building in a post-conflict or sensitive region?

To answer these questions, this study aims to:

- Investigate the relationship between tourism development and peace-building in Butuan City.
- Analyze the specific initiatives and practices within the hospitality sector that facilitate peace promotion.
- Identify the challenges and limitations of using tourism as a tool for peace in the local context.
- Provide recommendations for stakeholders to enhance the peace-building potential of the tourism sector.

The scope of this research is delimited to a comprehensive literature review and a case study approach focused on Butuan City. The analysis will primarily draw on secondary data from academic journals, government reports, and institutional documents to provide a contextualized and evidence-based discussion.

## **METHODS**

This study employs a qualitative research design, specifically a comprehensive literature review and a case study approach. This methodology is particularly well-suited for exploring the complex and nuanced relationship between tourism and peace, as it allows for a deep, contextualized analysis of a specific phenomenon within its real-world setting [12]. The case study of Butuan City provides a focused and concrete example to examine the theoretical frameworks of tourism as a force for peace. Given the objective to synthesize existing knowledge and identify patterns, a qualitative approach allows for a rich, descriptive narrative that would not be possible with a purely quantitative analysis [16].

The data for this study were sourced exclusively from the provided reference list of 31 entries. These sources can be broadly categorized as follows:

- Academic Journals and Books: These sources provided the theoretical foundation for the study, covering topics such as the ethics of hospitality [12], tourism and cultural diplomacy [5], and the broader links between tourism and peace-building [3, 6, 10, 11]. They were essential for understanding the conceptual frameworks that underpin the research.
- Government and Institutional Reports: Data

from the Philippine Statistics Authority (PSA) [2], the Department of Tourism (DOT) [9], and specific reports from the Butuan City government [4] were crucial for providing a concrete context for the case study. These sources helped to establish the economic and statistical landscape of the hospitality sector in Butuan. The Republic Act No. 9593, or the Tourism Act of 2009 [26], provided a legal and policy framework.

- Global Peace and Economic Reports: Documents from the Institute for Economics and Peace (IEP) [13], the World Tourism Organization (UNWTO) [28], and the World Travel and Tourism Council (WTTC) [31] offered a global perspective on peace and tourism, allowing for a broader comparison and contextualization of the Butuan case.

The data analysis for this study utilized thematic synthesis. This process involved a systematic review of the selected literature to identify recurring concepts, themes, and arguments related to tourism and peace. The sources were carefully read and reread to highlight key findings on the economic, social, and cultural impacts of tourism. These findings were then grouped into thematic clusters, such as "economic empowerment," "cultural exchange," and "policy frameworks." This approach allowed for the synthesis of diverse information into a coherent narrative that directly addressed the research questions. While the study is based on secondary data, this methodical approach ensures that the resulting analysis is robust and well-grounded in the available literature.

## **RESULTS**

### **Overview of Butuan City's Tourism and Hospitality Sector**

Butuan City is a significant hub in the Caraga region of the Philippines, known for its rich history and archaeological sites, which have positioned it as a cultural destination [17]. According to the Philippine Statistics Authority, the hospitality and restaurant sector is a notable contributor to the local economy [2]. Reports from the Butuan City government and the Department of Tourism highlight a concerted effort to leverage the city's natural and historical assets to attract tourists [4, 9]. The Tourism Act of 2009 [26] provides a national framework for sustainable tourism, a policy direction that Butuan has embraced in its development efforts. The growth of the sector has led to an increase in hotels, restaurants, and related services, creating a local ecosystem that is central to the city's economic and social life [2]. This expansion of the hospitality sector is not just an economic phenomenon; it is intrinsically associated with the city's broader development and its social fabric.

### **The Nexus of Tourism and Peace: A Thematic Analysis**

The analysis of the provided literature reveals several key themes through which the hospitality and tourism sector in Butuan City is associated with peace-building. These themes are not mutually exclusive but rather interconnected, forming a comprehensive framework for understanding the sector's transformative potential.

#### **1. Economic Empowerment and Livelihood Generation:**

Economic stability is a fundamental precursor to peace [13]. A significant body of literature supports the idea that tourism development, when managed sustainably, is associated with a reduction in poverty and an increase in local livelihoods [23, 29, 30]. In the context of Butuan City, the expansion of the hospitality sector provides direct and indirect employment opportunities for local residents [2, 4]. Hotels, restaurants, and tour operations hire staff from the local community, providing stable incomes that may reduce the economic drivers of social tension and conflict.

Furthermore, the sector's growth creates a domino effect, stimulating other local industries such as agriculture, transportation, and small-scale crafts [19]. This is consistent with findings from other developing regions, where tourism acts as a catalyst for integrating micro, medium, and small enterprises into the broader economic system [30]. The Sustainable Livelihood Program, discussed by Romano et al. [27], offers a similar model of empowering marginalized citizens through economic means, a principle that is mirrored in the job-creation efforts of a thriving hospitality sector. By providing a pathway out of economic vulnerability, the sector is associated directly with a more stable and peaceful society.

#### **2. Fostering Socio-Cultural Understanding and Intergroup Harmony:**

Tourism, by its very nature, facilitates encounters between people from different backgrounds [5, 12]. This intercultural exchange is a powerful tool for dismantling stereotypes and promoting mutual understanding, which are essential ingredients for peace [10]. In Butuan City, tourists, both domestic and international, interact with locals employed in the hospitality sector, as well as with artisans and cultural guides [17]. These interactions, even if brief, can serve as micro-level acts of diplomacy, breaking down barriers and fostering a shared sense of humanity [10].

The emphasis on cultural heritage in Butuan's tourism strategy [4, 17] further enhances this effect. By showcasing the city's rich history and traditions, the hospitality sector helps to validate and celebrate local identity, which can be a source of pride and a tool for post-conflict reconciliation [16]. The concept of "sharing culture" through tourism is not just a commercial transaction; it can be a means of preserving heritage

and building collective identity [16]. When cultural heritage is respected and celebrated through tourism, it creates a sense of shared value that can bridge divides and contribute to a more harmonious community.

### **3. The Role of Business as a Local Peacebuilder:**

The literature suggests that businesses, particularly those with a significant local presence, can act as effective peacebuilders [21]. The hospitality sector, with its deep integration into the local community, is uniquely positioned to fulfill this role. Hotels and restaurants are not merely places of commerce; they are community hubs and social spaces [18]. By committing to socially responsible practices, such as providing fair wages, sourcing locally, and engaging in community development projects, these businesses can build trust and demonstrate a vested interest in the well-being of the community.

In Butuan, hospitality businesses can use their platform to support local art and music, host events that bring diverse groups together, and invest in local infrastructure. This goes beyond the traditional notion of corporate social responsibility; it is an active contribution to the social capital of the region. As Miklian [21] argues, businesses can create "shared value" that benefits both the company and the community, leading to a more stable and peaceful environment. The strategic development of the sector, guided by principles of sustainability [14], ensures that these benefits are long-lasting and contribute to an enduring peace.

### **The Transformative Power of Cultural Heritage in Butuan City's Peace-Building**

Beyond the purely economic and general socio-cultural contributions, the hospitality and tourism sector in Butuan City holds a unique and particularly potent power for peace-building through its engagement with the city's profound historical and cultural heritage. Butuan is not merely a destination; it is a repository of history, recognized as a cradle of ancient Philippine civilization and home to centuries-old artifacts [17]. This rich historical narrative, when appropriately leveraged by the hospitality sector, becomes a transformative tool that is associated with peace by building a shared sense of identity, promoting cultural diplomacy, and enabling new narratives of a community's journey.

#### **1. Heritage as a Unifying Force for Identity and Peace**

A sense of shared identity and collective pride is fundamental to social cohesion and peace [16]. In regions with complex histories, heritage can be a source of division, but it can also be a powerful force

for unity and reconciliation. Butuan's long and storied past, from its prehistoric connections to its prominence as a pre-colonial trade center, provides a historical narrative that is both compelling and unifying [17]. The hospitality sector, through its role as a gatekeeper and interpreter of this heritage, helps to make this history accessible and celebrated. By highlighting the city's historical significance, hotels and restaurants don't just attract visitors; they also help to reinforce a positive local identity.

This process is a form of what Kravanga calls "selling and sharing culture" [16]. When local communities see their history and culture valued and appreciated by outsiders, it can instill a sense of pride that transcends internal divisions. Hospitality businesses can contribute to this by featuring local artists, displaying historical artifacts, or hosting talks by local historians. This turns a commercial space into a cultural center, where heritage is not just passively consumed but actively shared. By engaging with this heritage, both locals and tourists are reminded of a shared history that can serve as a foundation for a shared future.

#### **2. Cultural Diplomacy in Action: From Global to Local**

Tourism's role as a form of cultural diplomacy has been well-established at a macro level [5]. It facilitates international understanding and can bridge divides between nations. However, the true power of this diplomacy often lies in its micro-level application, particularly within the hospitality sector. In Butuan, every interaction between a visitor and a local hospitality worker, a tour guide, or a vendor is a potential act of cultural diplomacy. It is through these person-to-person encounters that genuine understanding and empathy are forged, which are the building blocks of peace [10, 12].

The hospitality sector provides the physical and social infrastructure for these interactions to occur. A hotel's lobby, a restaurant's dining room, or a tour bus become informal spaces for cultural exchange. A tourist trying a local delicacy, learning a few words of the native language, or hearing a story from a local resident is engaging in a form of participatory diplomacy. This is more profound than simply seeing a historical site; it is about experiencing the culture firsthand and connecting with the people who live it. By training their staff to be cultural ambassadors, hospitality establishments can consciously and deliberately foster these exchanges, turning a simple transaction into a meaningful interaction.

#### **3. Storytelling and Narrative Transformation: Reclaiming a Community's Narrative**

In many regions with a history of conflict, the dominant narrative is often one of struggle, violence, or instability.

Tourism, and specifically the hospitality sector, can be instrumental in changing this narrative. By focusing on a community's rich culture, resilience, and positive developments, the tourism sector helps to rewrite the story of a place. Butuan City's heritage provides a powerful counter-narrative to any negative stereotypes, allowing the community to present itself not as a place defined by its challenges, but as a place of historical significance, cultural wealth, and peaceful progress [17].

Hospitality businesses can be key players in this narrative transformation. Hotel websites, promotional materials, and on-site information can all be used to tell the story of Butuan's ancient roots and its peaceful journey into the modern age. This conscious act of storytelling serves two purposes: it attracts visitors who are interested in a destination's unique heritage and it empowers the local community by affirming their history and their identity. This process of reclaiming one's narrative is a subtle but powerful form of peace-building, as it fosters pride and helps to shift external perceptions. The success of this approach is deeply tied to the authenticity of the narrative, which is why a genuine commitment to cultural preservation is so important [16].

#### **4. The Role of Tourism in Post-Conflict Reconciliation**

While the provided references do not explicitly detail Butuan's recent conflict history, the principles of post-conflict reconciliation through tourism can be applied. In areas recovering from social tension or conflict, tourism can serve as a bridge, a space where people can meet on neutral ground and begin the process of rebuilding trust. The hospitality sector can play a key role in this by creating employment opportunities for people from different backgrounds, thereby fostering economic and social integration. A diverse workforce in a hotel or restaurant can serve as a micro-cosm of a healed community, demonstrating that cooperation is not only possible but beneficial [21].

This is a form of "contact hypothesis" in action, where intergroup contact under favorable conditions can reduce prejudice. A diverse workforce, trained to be hospitable and welcoming, can help to break down lingering social barriers. Furthermore, the act of welcoming tourists from diverse backgrounds can help to normalize and celebrate difference, which is crucial for a peaceful society. By providing a stable, shared economic platform, the hospitality sector contributes to social cohesion and makes the prospect of conflict less appealing. This aligns with the idea that businesses can be local peace-builders [21], a role that the hospitality sector is uniquely suited to perform.

#### **5. Challenges to the Cultural Heritage Approach: The**

#### **Risk of Commodification**

While the use of cultural heritage as a tool for peace is promising, it is not without its challenges. The primary risk is the commodification of culture, where traditional practices, historical sites, and local customs are stripped of their meaning and authenticity and presented solely as a product for tourist consumption [20]. This can lead to resentment from local communities, who may feel that their heritage is being exploited for economic gain without genuine respect. The concept of "selling culture" must be carefully balanced with the practice of "sharing culture" [16].

For Butuan, this means that while historical artifacts and archaeological sites are significant tourist attractions, their presentation must be handled with the utmost care and respect. Hospitality businesses can mitigate this risk by partnering with local communities, ensuring that the narratives presented are authentic and that the economic benefits are shared equitably. This approach turns tourism from a potentially extractive industry into a genuinely collaborative one, where the community is a co-creator and co-owner of the tourism experience. This requires a commitment to ethical and sustainable tourism practices, which aligns with the broader goals of the Tourism Act of 2009 [26] and global initiatives on sustainable development [14, 28].

#### **6. Conclusion on Cultural Heritage's Impact**

The evidence suggests that the hospitality sector's engagement with Butuan City's cultural heritage is a powerful and multi-layered approach to peace-building. It moves beyond the a-political notion of tourism as a simple economic activity and positions it as a conscious and deliberate social force. By fostering a shared identity through history, promoting micro-level cultural diplomacy, and enabling new narratives of community resilience, the sector is associated with a more cohesive and peaceful society. This approach, however, must be managed with a strong ethical foundation to avoid the pitfalls of commodification and to ensure that the benefits are truly transformative and sustainable. It is through this thoughtful engagement with its past that Butuan City's hospitality sector is actively building a more peaceful future.

### **DISCUSSION**

#### **Interpretation of Findings**

The results of this study underscore the multifaceted nature of the relationship between the hospitality sector and peace-building in Butuan City. The findings from the literature confirm that tourism, when intentionally managed, is more than an economic engine; it is a potent social and political force. The case of Butuan City exemplifies how a localized, sector-

specific approach to tourism is associated with peace on multiple fronts. The economic benefits, as demonstrated in the literature [23, 30], create a foundation of stability that addresses a root cause of conflict: poverty. By providing livelihoods, the sector is associated with a reduction in the vulnerability of individuals and communities, making them less susceptible to internal strife.

Furthermore, the socio-cultural dimension of tourism in Butuan is a critical component of its peace-building potential. The city's emphasis on its rich cultural heritage serves as a powerful tool for collective identity-building and mutual respect [17, 16]. This is in line with broader findings on the role of cultural diplomacy in fostering global mutual understanding and peace [5]. The everyday encounters between tourists and locals in hotels, restaurants, and cultural sites act as a low-stakes platform for dialogue and connection, a concept echoed in the ethics of hospitality [12].

In essence, the findings suggest that the hospitality sector in Butuan City is not a passive beneficiary of peace but an active participant in its creation. This is consistent with Miklian's [21] argument that businesses can be effective local peacebuilders. The sector's integration into the community, its reliance on local talent, and its potential to act as a venue for social gathering position it as a critical player in fostering a more cohesive and harmonious society.

### **Addressing the Research Questions**

How does the hospitality sector in Butuan City relate to peace promotion?

Based on the synthesis of the literature, the hospitality sector in Butuan City relates to peace promotion through three primary mechanisms: economic empowerment, socio-cultural understanding, and its role as a local peacebuilder. By providing direct and indirect employment and stimulating local supply chains, the sector addresses the economic drivers of conflict. By facilitating intercultural exchange and promoting local cultural heritage, it helps to break down social barriers and foster mutual respect. Finally, by being a visible and integrated part of the community, hospitality businesses can use their resources and influence to create shared value that benefits everyone.

What are the specific dynamics and challenges associated with leveraging tourism for peace-building in a post-conflict or sensitive region?

While tourism holds immense potential, it is not without its challenges. The literature cautions that tourism development is associated with exacerbating

existing social inequalities or leading to cultural commodification [15, 20]. The success of tourism in promoting peace is contingent on its sustainable and inclusive management. This requires strong policy frameworks, like the Tourism Act of 2009 [26], and active participation from all stakeholders, including local communities, businesses, and government agencies. The dynamic is fragile and requires continuous effort to ensure that the benefits of tourism are equitably distributed and that the unique cultural heritage of the region is protected, not exploited.

### **Implications for Policy and Practice**

The findings of this study have significant implications for policymakers and practitioners in Butuan City and beyond. First, the government should continue to support and incentivize the hospitality sector, viewing it not just as a revenue generator but as a strategic asset for peace-building. Policies should encourage local sourcing, fair labor practices, and community engagement initiatives within hotels and restaurants.

Second, hospitality businesses themselves should adopt a more deliberate and conscious approach to their role in the community. This includes developing and implementing corporate social responsibility programs that are directly linked to peace and social development goals. For example, a hotel could partner with a local non-profit to provide skills training for marginalized youth, thereby contributing directly to their economic empowerment.

Finally, communities themselves should be empowered to participate in tourism planning and development. This ensures that their voices are heard and that tourism reflects their values, leading to a more authentic and mutually beneficial experience for both residents and visitors.

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